

Dikuno
Community Development Trust

2025 ANNUAL REPORT

It is Still in our Hands to Fight against Poverty and inequality.

DIKUNO COMMUNITY DEVELOPMENT TRUST

CREATING SUSTAINABLE COMMUNITIES
BEYOND THE LIFE OF MINING

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ABOUT THIS **REPORT**

This 2025 Annual General Meeting Report provides an overview of Dikuno Tsa Sechaba Community Development Trust's performance during the year, while also looking ahead to the next phase of the Trust's development journey. As Dikuno continues to mature, this report marks an important shift from reporting on activities alone to strengthening our focus on long-term planning, sustainable impact and community-led transformation. It introduces the strategic direction that will guide the Trust into the future, including our five development goals, our 20-year development vision, and the action plan that will inform how projects are identified, designed and implemented going forward. This is therefore not only an account of the year under review, but also a roadmap for the future outlining how Dikuno intends to deepen its impact and continue to strengthen community resilience.

The report seeks to provide a transparent and balanced account of the Trust's activities, performance and future direction. It reflects the broader context in which Dikuno operates and demonstrates how responsible governance and community partnerships contribute to sustainable value creation.

Our work is rooted in the belief that sustainable development is achieved when communities actively shape their own future and when investments respond to locally identified priorities and opportunities. Through this lens, the report reflects both the progress made during the reporting period and the foundations being laid for lasting social and economic change.

OUR **VISION**
OUR **MISSION**

VISION

To contribute towards sustainable community upliftment through mining, and beyond mining. To further enhance a sustained and diverse socio-economic development in local communities through active participation and development partnerships.

MISSION

To contribute towards leading the development aspirations and achievements of the communities we assist through partnering with them in addressing the multi-dimensional challenges they face to maximise the success of the work done.

WHO WE **ARE**

Our **partnership**

Dikuno Tsa Sechaba Community Development Trust (Dikuno) was established in 2012 as a Public Benefit Organisation with a clear mandate: to promote sustainable development and create lasting opportunities for communities surrounding the Amandelbult mining operation. The Trust forms part of the Alchemy family of community development trusts, established through Valterra Platinum's landmark R3.5 billion community empowerment and shared ownership initiative.

Our **structure**

Through this model, Dikuno is supported through the broader Alchemy structure and Lefa La Rona Trust, which holds community shareholding on behalf of beneficiary communities. Together, these structures are intended to ensure that value created today contributes to long-term social and economic development for current and future generations.

Our **footprint**

Dikuno serves communities surrounding the Amandelbult Complex. Its primary benefit area extends 15 kilometres from the mine lease boundary, while the integrated benefit area reaches 50 kilometres beyond the operation. This development footprint spans approximately 7,800 square kilometres across Limpopo and North West, covering communities within the Thabazimbi and Moses Kotane Local Municipalities and serving an estimated population of more than 160,000 people

What **makes us different**

What distinguishes Dikuno is the scale and diversity of the communities it serves across two provinces. While the geographic reach is extensive, the Trust's purpose remains to work alongside communities, partners and stakeholders to strengthen local capacity and contribute to development that improves lives now while building resilience for the future.





CHAIRPERSON'S **FOREWORD**

Nozibele Tshobeni

> *"History has shown us that courage can be contagious, and hope can take on a life of its own.* ***Michelle Obama***"

One of the questions I have found myself returning to over the past year is this: "What legacy are we leaving for the communities we serve?" It is a simple question, but one that carries profound responsibility.

As Trustees, we are entrusted with the responsibility to make decisions that will continue to create value long after our own term of office has ended. That responsibility requires the courage to make thoughtful decisions today and hope, the belief that together we can help build stronger, more resilient communities for tomorrow.

This reporting period has been one of reflection, learning and renewal.

As a Board, we have taken time to look honestly at our journey, to celebrate what has been achieved and to ask ourselves how Dikuno can create even greater impact in the years ahead. We are proud of the investments made in education, healthcare, digital inclusion and community infrastructure, and of the positive difference these have made in the lives of many people across our benefit communities.

But we also recognise that true development cannot be measured only by the number of projects completed or facilities built. Real success lies in whether our investments leave communities better equipped to create opportunities for themselves through and beyond the life of mining.

It is this thinking that has shaped an important evolution in Dikuno's strategic direction. During the year, the Board endorsed the development of a long-term vision that places sustainable

community outcomes at the centre of everything we do. Guided by our 20-Year Development Vision and five development goals, we are shifting from delivering individual projects to building pathways that create lasting social and economic value.

This is not a departure from the work that has come before, instead, this builds on the strong foundations laid over many years by the Trust. It also reflects our belief that development should be intentional and shaped by the voices of the people we serve.

Our progress has only been possible because of the partnerships we have built with traditional leadership, municipalities, community organisations, government departments, Valterra Platinum, Lefa La Rona Trust and many others who share our commitment to community development. Most importantly, it has been made possible by communities themselves.

As Trustees, we also recognise that good governance is fundamental to sustainable development. Accountability, transparency and ethical leadership are not simply governance requirements; they are the foundation upon which trust is built. Throughout the reporting period, the Board remained committed to strengthening governance, providing effective oversight and ensuring that every decision taken was guided by the best interests of the communities we serve.

My hope is that, many years from now, people will look back at this period not simply as a time when projects were delivered, but as the moment when Dikuno began laying the foundations for lasting change long after mining has ended.

On behalf of the Board of Trustees, I extend my sincere appreciation to my fellow Trustees for their commitment and stewardship, to the management and operations team for their dedication, to our partners for their collaboration and, above all, to the communities we serve. Thank you for your trust, your resilience and your willingness to walk this journey with us.

Nozibele Tshobeni
Chairperson

RISK MANAGEMENT

During the reporting period, the Board continued to oversee the Trust's risk management processes, ensuring that key strategic, operational, financial and compliance risks were regularly reviewed and monitored.Through this process, emerging risks are identified, mitigation measures are implemented and progress is tracked to strengthen the Trust's resilience and support informed decision-making.

01 FINANCIAL SUSTAINABILITY

Reliance on a single funding source and increasing funding commitments may limit the Trust's ability to sustain programmes and operations.

MITIGATION

Diversify funding through grants and partnerships, implement a fundraising strategy, explore sustainable income opportunities and optimise investment of available funds.

02 GOVERNANCE AND REPORTING OBLIGATIONS

Delays or gaps in reporting may affect compliance with Founder requirements and governance oversight.

MITIGATION

Maintain an annual governance and reporting calendar, align Board meetings with Founder reporting cycles and strengthen internal review and approval processes.

03 BOARD EFFECTIVENESS AND GOVERNANCE

Inadequate Board performance evaluation may weaken oversight and governance effectiveness.

MITIGATION

Implement an annual Board evaluation process, strengthen accountability for completion and use results to inform continuous governance improvement.

04 REGULATORY COMPLIANCE

Failure to comply with statutory and Trust Deed requirements may expose the Trust to governance and legal risks.

MITIGATION

Strengthen compliance monitoring, implement key regulatory frameworks (including POPIA), maintain statutory records and provide regular compliance reporting to the Board.

ALCHEMY **FAMILY**

Valterra PLATINUM

LEFA LA RONA TRUST

DITHOLWANA TSA RENA COMMUNITY Development Trust

Dikuno Community Development Trust

Bohwa Ja Rena COMMUNITY DEVELOPMENT TRUST

zenzele itereleng

RUSTENBURG COMMUNITY DEVELOPMENT TRUST



MESSAGES OF **SUPPORT**

Message from : Baphalane-Ba-Mantserre Traditional Council

The Baphalane-Ba-Mantserre Community is one of the greater Baphalane communities, committed to building a united community while advancing the Sustainable Development Goals. We are delighted to be in partnership with Dikuno Community Trust, whose support has been instrumental in helping us achieve our Master Plan.

Through this partnership, our community has benefited from significant developments in health and education, including the recent improvements at Mantserre Primary School and the renovations at the Ipopeng Clinic. These initiatives have made a meaningful and lasting impact on the lives of our people.

We extend our sincere gratitude to Dikuno Community Trust, Lefa-La-Rona Development Trust, and Valterra Platinum for their unwavering support and commitment throughout this journey. Your dedication has strengthened our vision of building a community that is sustainable, resilient, and prepared to embrace an AI-driven future.

The Mantserre Community is proud to be associated with your organisations and values the strong partnership we have built over the years. Our resilience has been evident, particularly during the challenging period when PGM prices declined. Together, we persevered and overcame these difficulties, demonstrating the strength of our shared commitment to community development.

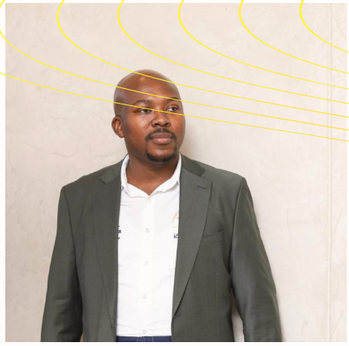
As we reflect on our journey, we also honour the visionaries and determined leaders who laid the foundation through Project Alchemy. Their foresight and leadership continue to inspire the progress we are making today.

To Dikuno Community Trust, Lefa-La-Rona Development Trust, and Valterra Platinum, we thank you for believing in our community and for walking this journey with us. We look forward to achieving even greater milestones together.

Kgosi Poul Ramokoka

Thank you, Dikuno Community Trust!

Rea leboga. A pula e re nele.



Message from Bakgatla Ba Kgafela traditional community in Moruleng

I write this letter in my capacity as Kgosi of Bakgatla Ba Kgafela traditional community in Moruleng and on behalf of the Royal Family, Traditional Council and Bakgatla Ba Kgafela community, to express our support for the envisaged annual general meeting for the 2025/2026 financial year.

Dikuno has played and continue to play a pioneering role in the development of communities within which it operates and impacting positively on the lives of ordinary people.

Development organizations like Dikuno play a vital role in addressing systemic challenges, reducing poverty and building vital infrastructure required for sustainable development of communities. To this end, we wish to encourage Dikuno to continue to invest in building resilient communities and improving their living standards.

Finally, Bakgatla Ba Kgafela remain hopeful that the planned annual general meeting of Dikuno will be a success and contribute towards advancing the aspirations of all communities within which it operates. May Dikuno continue to grow and impact positively on the transformation of all its beneficiary communities.

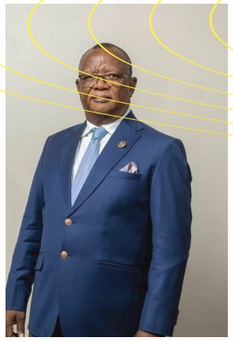
Finally, Bakgatla Ba Kgafela remain hopeful that the planned annual general meeting of Dikuno will be a success and contribute towards advancing the aspirations of all communities within which it operates. May Dikuno continue to grow and impact positively on the transformation of all its beneficiary communities. Hope you find this in order.

Hope you find this in order.

Yours in Partnership

Kgosi Molefe John Nyalala Pilane

Bakgatla Ba Kgafela - Moruleng








MATERNITY





OUR STRATEGIC **OVERVIEW AND LOOKING AHEAD**

Since its establishment, Dikuno has remained focused on creating meaningful and sustainable value for the communities it serves. Over time, the Trust has invested inprogrammes, partnerships and initiatives aimed at improving quality of life, strengthening local capacity and supporting development across its benefit area.

As the development landscape continues to change, so too must our approach. Communities are facing increasingly complex and interconnected challenges, including youth unemployment, economic exclusion, social vulnerability, health burdens and the long-term implications of a future beyond mining. Responding to these realities requires a clear, long-term approach focused on sustainable and lasting change.

The strategic shift set out in this report represents the next phase in Dikuno's evolution. It builds on the lessons and experience gained over many years, while strengthening the Trust's ability to deliver sustained impact at community level. This evolution has been shaped by three interconnected strategic pillars that continue to guide how Dikuno creates value:

IMPACT BY **DESIGN**



Resource Mobilisation

Stakeholder Engagement

IMPACT BY **DESIGN**

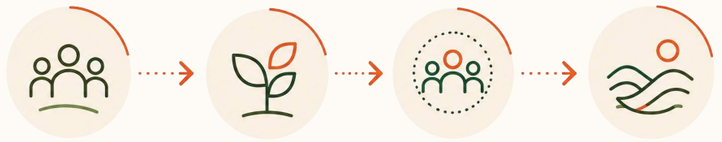
At the heart of Dikuno's approach is the understanding that development should be intentional, evidence-based and focused on long-term outcomes rather than short-term outputs. Impact by Design challenges us to look beyond immediate needs and ask deeper questions about the conditions that enable communities to thrive. It calls for a clearer understanding of the drivers of vulnerability and inequality, while identifying opportunities to strengthen the systems, relationships and assets that underpin sustainable development.

This approach has supported a shift away from measuring success only by the number of projects implemented or beneficiaries reached. Increasingly, the Trust is focused on the difference its interventions make over time and the extent to which they contribute to stronger, more resilient communities.

Viewed in this way, development is understood as a cumulative process in which individual projects contribute to broader community outcomes and, ultimately, to long-term transformation.

> *"Viewed in this way, development is understood as a cumulative process in which individual projects contribute to broader community outcomes and, ultimately, to long-term transformation"*

OUR IMPACT PATHWAY



SHORT-TERM OUTPUTS

Activities and projects address immediate needs and deliver essential services.

INTERMEDIATE OUTCOMES

Strengthened capacities, improved systems and stronger relationships enable meaningful change.

LONG-TERM OUTCOMES

Communities become more resilient and better able to manage challenges and opportunities.

LONG-TERM TRANSFORMATION

Sustainable, inclusive development leads to lasting improvement in well-being and opportunity.

RESOURCE **MOBILISATION**

The scale of both the opportunities and challenges facing our communities requires resources beyond those directly entrusted to the Trust. Resource Mobilisation recognises that sustainable development is strengthened when organisations, institutions and communities work together and draw on their collective strengths. This pillar therefore focuses on building partnerships, attracting additional resources, aligning efforts and creating opportunities for greater collaboration.

It has also encouraged Dikuno to move beyond traditional funding relationships and actively pursue partnerships that bring knowledge, expertise, influence and additional capacity into the benefit area.

By bringing stakeholders together around shared priorities and outcomes, the Trust aims to increase the overall resources available for development, while ensuring that investments are better coordinated and able to deliver greater impact over time.

> *"Resource Mobilisation recognises that sustainable development is strengthened when organisations, institutions and communities work together and draw on their collective strengths"*

Partnerships

Expertise

Capacity

STAKEHOLDER **ENGAGEMENT**



Stakeholder Engagement reflects Dikuno's commitment to ensuring that communities remain at the centre of decision-making, planning and implementation.

It recognises that sustainable solutions are more likely to endure when people are actively involved in shaping the future of their communities.

Over the years, the Trust has invested significantly in building relationships with community members, traditional leadership, municipalities, government departments, civil society organisations and development partners. These relationships have helped establish a strong foundation of trust, collaboration and accountability.

Going forward, engagement will continue to play a central role in shaping priorities, identifying opportunities and ensuring that development initiatives remain responsive to community needs and aspirations

DIKUNO COMMUNITY
DEVELOPMENT TRUST TIMELINE

Dikuno's story is one of vision, partnership and responsibility. it began with a clear belief: that meaningful development must be rooted in the real needs of communities and carried forward through action that is practical, accountable and lasting.over the years, dikuno has grown from an idea of community support into a trusted vehicle for social investment and development. each phase of the journey has reflected a deep commitment to improving lives, strengthening institutions and creating opportunities where they are needed most

OUR TIMELINE

2010

COMMUNITY EMPOWERMENT TRUST

Valterra Platinum proposes a new community empowerment programme funded by dividends from R1.3 billion in shares, initially held under an umbrella trust Lefa La Rona. Five independent Trusts are created to serve defined benefit areas. Around five million people live in these benefit areas, with six located in South Africa, four in Lesotho, and three in Mozambique

2019–2025

PROJECT IMPLEMENTATION

2013

PUBLIC BENEFIT TRUST

Dikuno is established as a Public Benefit Trust and is recognised as a Public Benefit Organisation. Being for the community, the Trust is overseen by five elected local Trustees, two founder Trustees, and an Independent Chairperson and Trustee.

2026

DIKUNO UPDATES ITS 20 YEAR DEVELOPMENT VISION

2027

DIKUNO BEGINS IMPLEMENTING ITS 5-YEAR PLAN

Dikuno begins implementing its 5-year operational plan in collaboration with its keystone partners. Benefit activities are designed with input from those directly affected by a problem. Each benefit activity helps to start creating the future properties now. The Trust assists in catalysing impact at scale by influencing local stakeholders to reframe their understanding of problems in the current situation.

FROM PROJECTS TO **LONG-TERM OUTCOMES**

The integration of these three strategic pillars has led Dikuno to an important conclusion: while individual projects can deliver real benefit, lasting development requires a more deliberate focus on long-term outcomes.

As a result, the Trust is steadily moving from a project-centred approach to an outcomes-centred approach. This means asking not only what activities will be implemented, but also what long-term changes those activities are intended to achieve and how they contribute to a broader vision for the future.

This shift enables the Trust to look beyond annual planning cycles and to focus instead on the cumulative impact of investments over time.

FIVE DEVELOPMENT **GOALS FOR LONG-TERM IMPACTS**

The 20-Year Development Vision is structured around five interconnected development goals that reflect the key dimensions of community wellbeing across the life course. Taken together, these goals are intended to reduce vulnerability, strengthen resilience and create opportunities for people at every stage of life.

Rather than operating as standalone priorities, these goals are intentionally interconnected. Progress in one area helps to reinforce outcomes in another, creating a more integrated and sustainable pathway for development.

OUR 2046 GOALS



GOAL 1

Children under five are nurtured and thrive within their homes and local community.



GOAL 2

Youth transition through integrated education-to-work pathways with no “exit to nothing.”



GOAL 3

Youth co-produce public value through integrated, place-based economic participation.



GOAL 4

Women and adolescent girls exercise reproductive autonomy within safe, protective and responsive community systems.



GOAL 5

Strengthening household and community asset systems to sustain independent ageing.

HOW FUTURE PROJECTS **WILL BE DEVELOPED**

A key outcome of this strategic shift is a new approach to project development and investment. Future projects will no longer be assessed only on their immediate outputs or short-term benefits. Instead, they will be designed and prioritised according to the extent to which they contribute to the Trust's long-term development goals and desired community outcomes. In practical terms, this means that projects will increasingly be informed by evidence, stakeholder engagement, partnership opportunities and their potential to create sustained value over time.

The Trust's forward planning framework links long-term goals to five-year operational plans and annual implementation priorities, creating a clear line of sight between community aspirations, strategic objectives and on-the-ground delivery.

CREATING VALUE **OVER TIME**

Ultimately, Dikuno's strategy is about creating value that endures. By integrating long-term planning, community participation, partnership development and evidence-informed decision-making, the Trust aims to strengthen the foundations upon which thriving and sustainable communities are built.

The strategic direction outlined in this report positions Dikuno not simply as a funder of projects, but as a catalyst for community-led development and a steward of long-term value creation.

As we look towards 2046, our commitment remains clear: to work alongside communities and partners to build resilient, inclusive and thriving futures through and beyond the life of mining.



STAKEHOLDER **ENGAGEMENT**

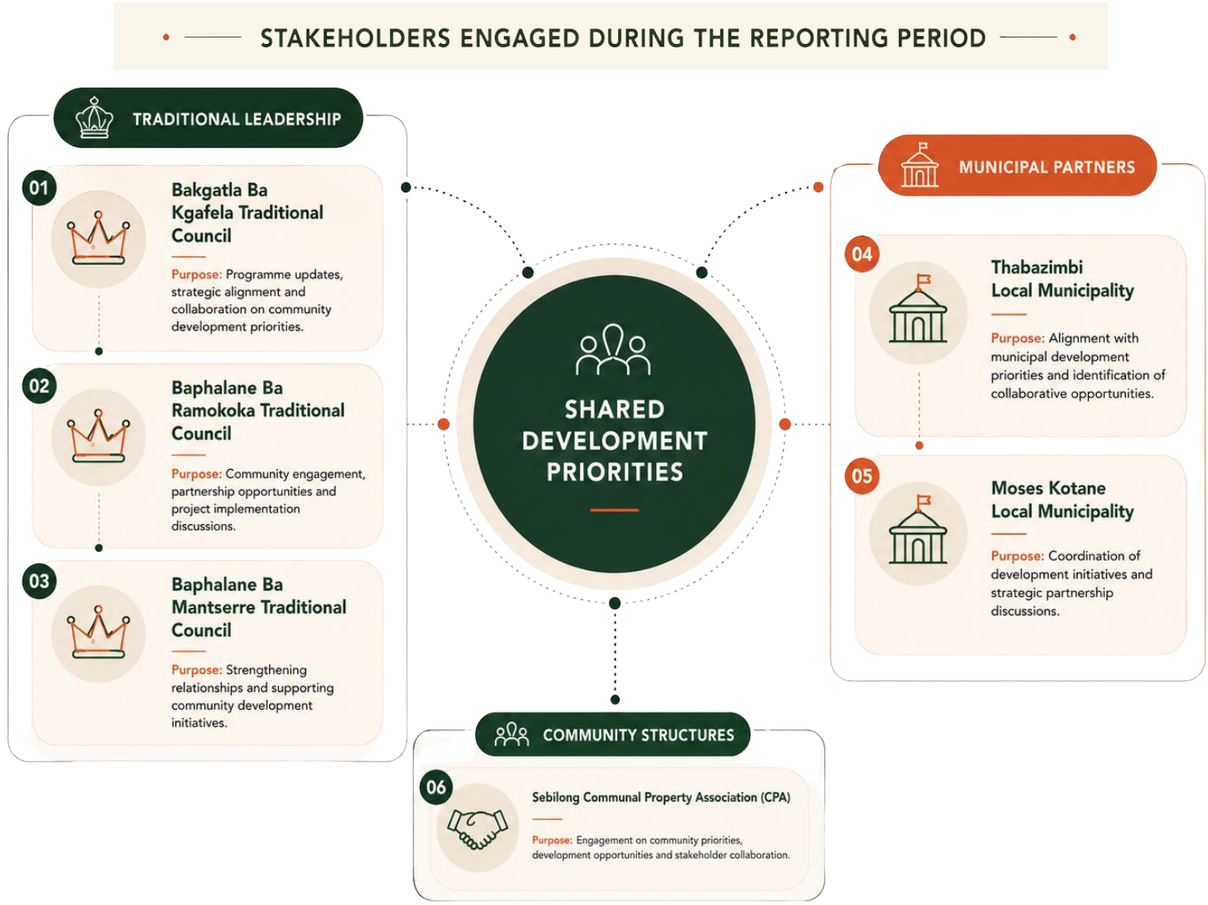


Meaningful stakeholder engagement remains central to Dikuno's approach to community development. As one of the Trust's three strategic pillars, stakeholder engagement enables Dikuno to build trusted relationships, strengthen accountability and ensure that development projects continue to reflect the priorities and aspirations of the communities we serve.

During the reporting period, the Trust continued to engage proactively with traditional leadership, municipalities, community structures and strategic partners across its benefit area. These engagements provided an important platform for sharing information, strengthening relationships and ensuring that development planning remains collaborative and transparent, while being responsive to local needs.

> ***"Discussions focused on the implementation of current projects, future development priorities, opportunities for partnership and the role of different stakeholders in supporting sustainable community development."***

Discussions focused on the implementation of current projects, future development priorities, opportunities for partnership and the role of different stakeholders in supporting sustainable community development. This ongoing dialogue also helped strengthen alignment between Dikuno's long-term development vision and local development priorities.



Looking ahead, the Trust will continue to strengthen its stakeholder engagement approach as part of its transition towards a more community-centred and outcomes-based development model. As Dikuno implements its 20-Year Development Vision, sustained engagement with communities and strategic partners will remain critical to ensuring that development interventions are informed by local knowledge, responsive to emerging needs and delivered through strong partnerships.



FROM CONSTRAINED SPACES
TO STRONGER FOUNDATION LEARNING

A good school starts with a safe, functional place to learn. In many rural and under-resourced South African communities, school infrastructure has a direct impact on teaching, learning and learner wellbeing. According to the Development Bank of Southern Africa's Beyond the Gap: Basic Education Infrastructure Report, poor facilities continue to affect the quality of education learners receive.

Project Accountability

Strategic Development Goal: Children thrive through improved learning and development opportunities.

Projects Delivered

- A purpose-built Grade R classroom
- A new administration block with offices, reception, staff room and sick bay
- A dedicated kitchen to support the school nutrition programme
- Grade R ablution facilities and a secure outdoor play area.
- Temporary employment opportunities during construction
- Procurement opportunities for local enterprises during implementation.

Before Dikuno's support, Mantserre Primary School was working under difficult conditions. Staff shared cramped office space, meetings were held wherever space could be found, Grade R learners used classrooms not designed for early childhood learning, and the nutrition programme operated from a converted classroom.

Dikuno responded by investing in infrastructure that would make the school more functional, safer and more supportive for learners, educators and staff. The project was designed to not only improve the school's facilities but to also strengthen its ability to deliver quality education in a safe and dignified environment.





Photo: WCED
From left to right, top
An aerial view of the newly upgraded Mantserre Primary School in Swartklip.

School Principal Kgomotso Seganeleng says the difference is clear in how the school now works: “To be honest, I am very happy with this project. I have my own office, and I have privacy. We have a sick bay and reception, and everyone is happy, even the teachers are happy. The Grade R teacher is also very happy because the Grade R classroom has toilets specifically for Grade R learners as well as a spacious playground.” The impact is also felt by parents and former learners. Boikhanyo Chirwa, a former learner who now works at the school and has three children enrolled there, has seen the school as a learner, parent and employee.

“The donations have made things in life easier. This even gives the children hope that when things develop like this, they can succeed and be okay. This has made a huge difference for us as well as for the kids.” The Mantserre Primary School project reflects Dikuno’s broader approach: investing in community assets that improve learning conditions today while helping to build opportunity for the future.

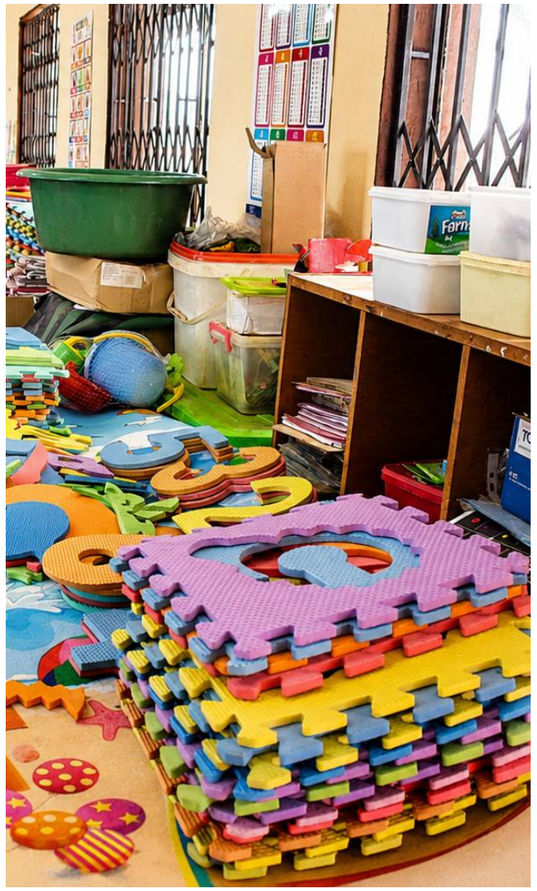


Photo Grade R education material donated by Dikuno in Mantserre



Photos The new school admin block built by Dikuno



Photo The new school kitchen built by Dikuno Mantserre Primary school



Photo : The new school Grade R block built by Dikuno



The new school classroom with furniture donated by Dikuno

STRENGTHENING MATERNAL AND **CHILD HEALTHCARE IN THABAZIMBI**

Every mother deserves the chance to experience a safe pregnancy, and every child deserves the healthiest possible start in life. Yet maternal and newborn health remains one of South Africa's most pressing public health priorities.

The District Health Barometer 2024/2025, published by the Health Systems Trust, identifies maternal mortality, antenatal care, newborn survival and the quality of district health services as critical indicators of a well-functioning health system.

The Barometer highlights the importance of strengthening district hospitals and primary healthcare facilities through improved clinical capacity, quality improvement, access to essential medical equipment and timely maternal healthcare. Recognising these challenges, Dikuno partnered with the South African Healthcare Foundation (SAHF), SIOC Community Development Trust and the Limpopo Department of Health to implement a comprehensive three-year maternal and child health programme across the Thabazimbi sub-district.

Rather than focusing on a single intervention, the programme was designed to strengthen the health system by improving clinical skills, expanding access to life-saving equipment, strengthening health promotion and improving the quality of care for mothers, newborns and children.

According to Dr Raisibe Kupa, Head of Thabazimbi District Hospital, the value of the programme lies not only in the equipment provided, but also in strengthening the quality and sustainability of healthcare services.

“Mother and child health is a key priority, not only for the facility or the district, but nationally. The programme

Project Accountability

Strategic Development Goal: Healthy mothers, children and families. The programme included:

Projects Delivered

- Strengthening maternal and child health services across seven primary healthcare facilities.
- Training clinicians in Basic Life Support (BLS), obstetric ultrasound and the Essential Steps in Managing Obstetric Emergencies (ESMOE).
- Procuring and installing life-saving medical equipment, including infant warmers, patient monitors and sterilisation equipment.
- Deploying Maternal and Child Health Ambassadors to strengthen community health promotion.
- Providing ongoing quality improvement support to health facilities.





Photo right
Nursing Services Manager Matron Rambumbulu showing the medical equipment donated by Dikuno

Photo left page
Thabazimbi Hospital CEO Dr Kupa in her office .

strengthened our health system through better technology and continuous training for healthcare professionals. It improves the overall outcomes for the patients we serve."

Dr Kupa believes that investing in people is just as important as investing in equipment. Medicine continues to evolve, and sustainability means ensuring that healthcare professionals keep pace with new knowledge, new protocols and new technology so that they continue to provide quality care with positive clinical outcomes.

The programme's investment in clinician development has already strengthened the health workforce. Not only has the training improved the way clinicians respond to obstetric emergencies, but it has also enhanced the quality of care provided to mothers and babies.

For Nursing Services Manager Matron Rambumbulu, the combination of specialised training and modern medical equipment has transformed the delivery of care. New Continuous Positive Airway Pressure (CPAP) equipment now enables newborns experiencing respiratory distress to receive appropriate treatment within the paediatric ward, reducing unnecessary patient transfers while improving the quality of care.

Early Results

While improvements in maternal and child health outcomes require sustained monitoring over many years, the programme has already strengthened several critical components of the local health system.

Healthcare workers have acquired new clinical skills to manage obstetric emergencies, health facilities have been equipped with essential life-saving technology, and

RESULTS AT **A GLANCE**

7 FACILITIES TRAINED SUPPORTED

25 CLINICIANS TRAINED doctors and midwives

6 MATERNAL AND CHILD HEALTH AMBASSADORS

49,771 PATIENTS REACHED THROUGH HEALTH PROMOTION

Approximately **2,000** COMMUNITY OUTREACH BENEFICIARIES

thousands of community members have received health education on pregnancy, breastfeeding, HIV prevention, immunisation and reproductive health.

The programme has also supported stronger quality improvement systems across participating facilities. During the reporting period, healthcare facilities in the Thabazimbi sub-district achieved compliance with the Office of Health Standards Compliance requirements, an important milestone that strengthens readiness for the implementation of National Health Insurance

Photo left page

Pregnant lady inside a maternity ward Thabazimbi hospital



Photo right

A new mother sitting in the hospital bed



39

KEY **INVESTMENTS**

- Infant warmers
- Patient monitors
- Sterilisation equipment
- Quality improvement



BUILDING DIGITAL PATHWAYS FOR
THE FUTURE AT NORTHAM ICT CENTRE

As South Africa's economy becomes more digital, access to technology is no longer enough. Young people also need practical digital skills to study further, use online services and compete for work. Statistics South Africa's 2023 General Household Survey shows that while 96.1% of South African households owned at least one cell phone, far fewer had reliable access to computers and fixed connectivity at home

Today, the ICT Centre is used by learners, teachers and community members, extending its value well beyond the classroom.Learners use the computers for assignments, research and basic digital skills.

Teachers use the facility to prepare lessons and bring technology into teaching.

Project Accountability

Strategic Development Goal: Young people transition successfully into meaningful economic opportunities.:

Projects Delivered

- Improved digital inclusion and created a strong foundation for future digital skills development.
- The ICT Centre serves learners, teachers, and community members beyond the classroom
- Learners use the computers for assignments, research, and building basic digital skills.
- Teachers prepare lessons and integrate technology into everyday teaching
- Community members use the Centre to create CVs, submit online applications, and access digital services
- The Centre provides opportunities for families without reliable access to computers or the internet.
-

Community members use it to draft CVs, complete online applications and access digital services that were previously difficult to reach. For families without reliable access to computers or the internet at home, the Centre helps create a fairer chance to learn, apply and participate.

Community Perspective

Kagiso's story shows what this investment can mean in real life. He attended Northam Comprehensive School, later joined the ICT programme to build his computer skills and confidence, and now volunteers at the Centre. Today, he helps learners with assignments and supports first-time computer users as they develop the same skills that opened doors for him.

His journey from learner, to beneficiary, to mentor reflects the kind of community development Dikuno wants to strengthen people gaining skills and then using them to support others.

Looking Ahead

The Northam ICT Centre is an important first step in Dikuno's longer-term vision for digital inclusion.



Photo

Under the Trust's Multi-Year Development Plan, the programme will grow from basic digital literacy into structured pathways for recognised digital qualifications and future-focused skills. Planned areas include ICDL certification, cloud computing, cybersecurity, Artificial Intelligence (AI) and the Internet of Things (IoT), supported by stronger links to workplace exposure and employment opportunities.

By building on existing infrastructure and partnerships, Dikuno aims to grow community ICT centres into digital learning hubs that help young people take part in today's economy and prepare for the jobs of the future.

In the long term, success will be measured not only by computers installed or courses delivered, but by the opportunitiescreated: young people gaining recognised skills, moving into further learning or work, and returning, like Kagiso, to strengthen the communities that invested in them.



Photo right top
Kagiso, who found his path at the Northam ICT Centre and now volunteers as a mentor.

Photo Bottom left
A young learner using a laptop at the Centre.

Photo.
Young people at the Centre building practical digital skills together.

OUR **GOVERNANCE**

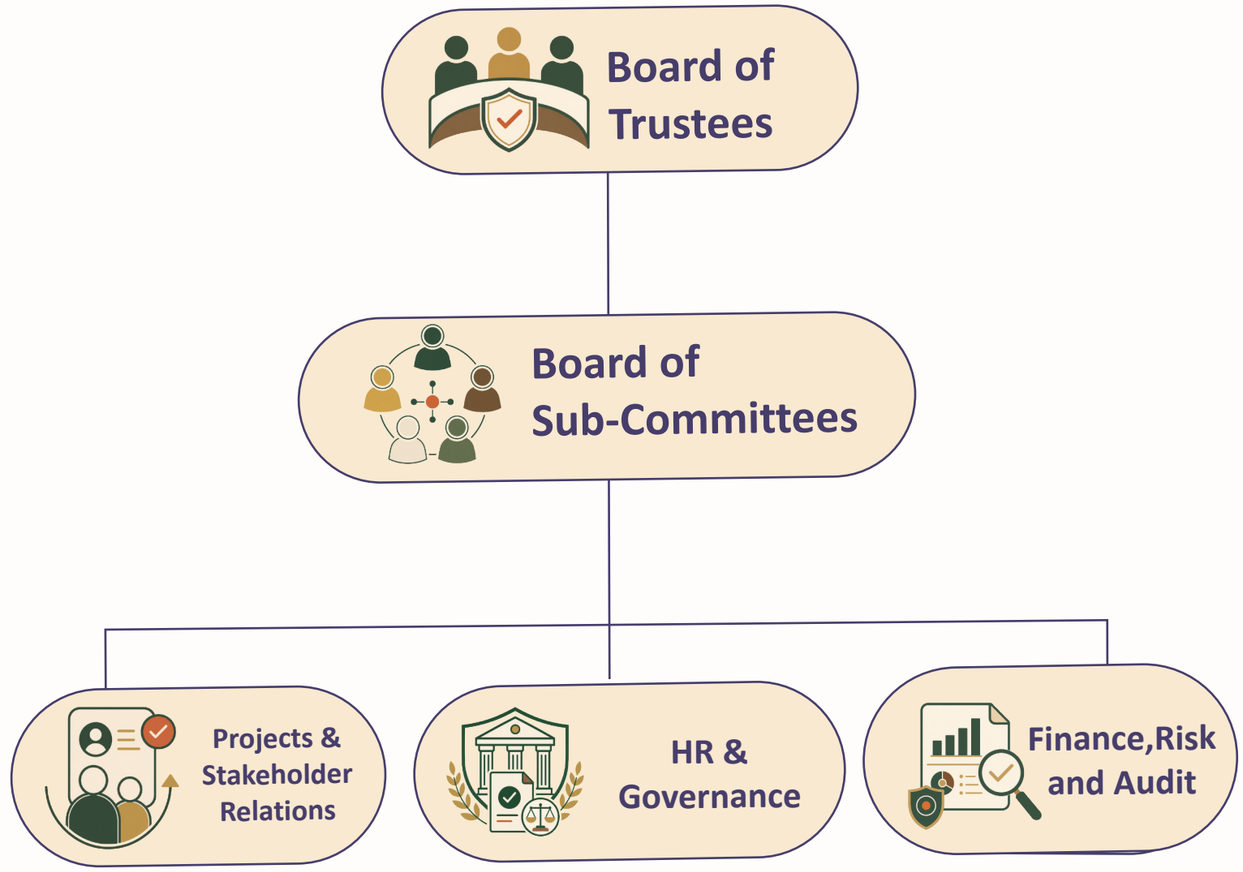
Dikuno is governed by the Trust Deed, Trust Property Control Act and the King Code in leading ethically and effectively.The Trustees follow the principles of the King Code, and they ensure ethical leadership, accountability, transparency, and sustainable value creation. The Trust is accountable to the responsibilities of the Trustees and guarantees robust governance based on the same principles as the King Code.

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The current Board of Trustees is comprised of seven members: five community Trustees, one founder Trustee and one independent Trustee who serves as the Chairperson of the Board. They all serve over a five-year term and may be re-elected only once.

The Trustees oversee the Trust's maintenance, development, accounting, and compliance with legislation, while also managing the Trust Fund, as outlined in the Deed. The Trustees are responsible for identifying, developing, and formulating proposals for projects that meet beneficiaries' social and economic development needs, conducting regular policy evaluations, and notifying the Lefa La Rona Trust of any irregularities.The Trust's financial statements adhere to IFRS, accurately presenting its net income and cash flows, and ensuring its impact on benefit communities is a key implementation imperative.

Through consultations and stakeholder input, the Trust had its inaugural Board of Trustees appointed in 2012 with a mandate to assume the non-executive oversight role while working with a capable project implementation team led by an Operations Manager with support from an Administrator.



BOARD OF **TRUSTEES**

The Board of Trustees is crucial for the sustainability and effectiveness of the Trust. They provide governance, oversight, and strategic leadership, ensuring integrity, transparency, and legal compliance. The Trustees oversee operations, financial mana gement, and project outcomes, promoting innovation and sustainability. The Board represents the Trust, fostering partnerships, and prioritising capacity building for both communities and the operational team.



Nozibele Tshobeni
Chairperson & Independent



Ernest Kwinda.
Founder Trustee



Shibu Mapheto
Founder Trustee



Sylvia Matsietsa
Community Trustee



Joseph Mabula
Community Trustee



Justice Mogale
Community Trustee



Keitumetse Mabula
Community Trustee



Gopolang Booysen
Community Trustee

BOARD **SUBCOMMITTEES**

Board sub-committees support the effective governance and operations by focusing on specialised tasks, conducting in-depth analysis, and providing informed recommendations for Board approval. These sub-committees ensure that critical areas of the Trust's mandate receive dedicated attention, allowing the Board of Trustees to make well-informed, strategic decisions.

FRA

FINANCE, RISK AND AUDIT

Ensures the Trust's financial health, accountability, and resilience by overseeing financial planning, reporting, and risk management.

HRG

HR & GOVERNANCE

Focuses on the effective management of human resources and governance structures to maintain organisational efficiency and alignment with the Trust's mission.

PSR

PROJECTS & STAKEHOLDER RELATIONS

Ensures that the projects are aligned with its strategic objectives and deliver measurable impact in the community.

OPERATIONS **TEAM**

The Operations Team is responsible for implementing the Trust's programmes and ensuring that community development initiatives are delivered effectively.

Ronny Manyama
Operations Manager



Mulisa Munyai
Development Coordinator



Thato Mokhomong
Administrator



Siyabonga Nkosi and Kelebogile Kekana
Finance





FINANCIAL **GOVERNANCE**

IFRS

SECTION 30 INCOME TAX ACT

TRUST DEED

SOURCES OF **FUNDING EXPLAINED**

01 **SAFETY NET DIVIDENT**

02 **SOCIAL CORPORATE INVESTMENT**

03 **INTEREST BANK BALANCE**

04 **HEALTH AND SAFETY KPI**

HISTORICAL FINANCIAL **INFORMATION 2025**

TOTAL FUNDS RECEIVED
R271,800,212.00

CSI FUNDS RECEIVED
R55,276,631.00

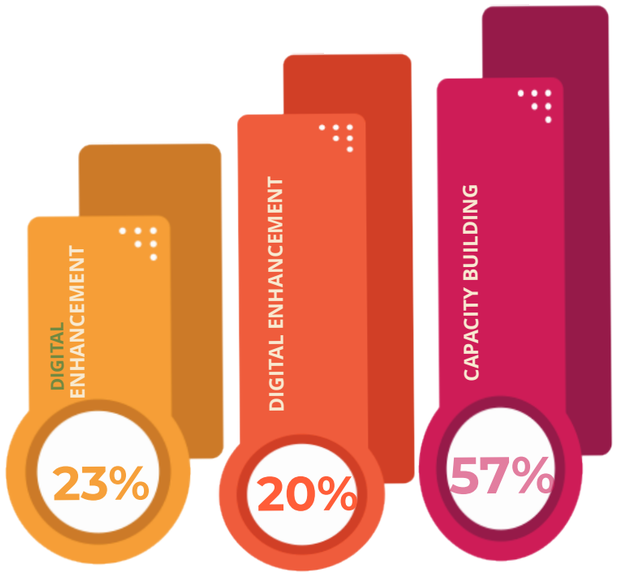
TOTAL CSI DISBURSED
R49,470,987.00

TOTAL INTEREST RECEIVED
R2,752,630.00

TOTAL DIVIDENDS RECEIVED
R20,734,618.00

TOTAL 2025 EXPENDITURE
R23,704,632.00

PROJECT **ALLOCATION**



PROJECT **ALLOCATION**

23% ECONOMIC DIVERSIFICATION
20% DIGITAL ENHANCEMENT
57% CAPACITY BUILDING

AUDITOR'S **REPORT**

PKF Octagon

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21 Scott Street, Waverley
Johannesburg, 2090
South Africa

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info@pkfoctagon.com
pkfoctagon.com

Independent Auditor's Report

To the Trustees of Dikuno Tsa Sechaba Trust

Opinion

We have audited the financial statements of Dikuno Tsa Sechaba Trust (the trust) set out on pages 9 to 28, which comprise the statement of financial position as at 31 December 2025; and the statement of profit or loss and other comprehensive income; the statement of changes in equity; and the statement of cash flows for the year then ended; and notes to the financial statements, including material accounting policy information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Dikuno Tsa Sechaba Trust as at 31 December 2025, and its financial performance and cash flows for the year then ended, in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Trust Property Control Act 57 of 1988.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the trust in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the document titled "Dikuno Tsa Sechaba Trust financial statements for the year ended 31 December 2025", which includes the Trustees' Report as required by the Trust Property Control Act 57 of 1988. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Trustees for the Financial Statements

The trustees are responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Trust Property Control Act 57 of 1988, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intends to liquidate the trust or to cease operations, or has no realistic alternative but to do so.

Registration No. 2018/515503/21 **Practice No.** 944351 **Managing Director**: Waldek Wasowicz **Directors.** Full list available on website.

PKF Octagon Inc. is a member of PKF South Africa, the network of member firms of PKF South Africa (RF) (Pty) Limited, and PKF Global, the network of member firms of PKF International Limited. Each member firm is a separate and independent legal entity and does not accept any responsibility or liability for the actions or inactions of any individual member or correspondent firm(s) of PKF South Africa or PKF Global.

PKF Octagon

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Independent Auditor's Report

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

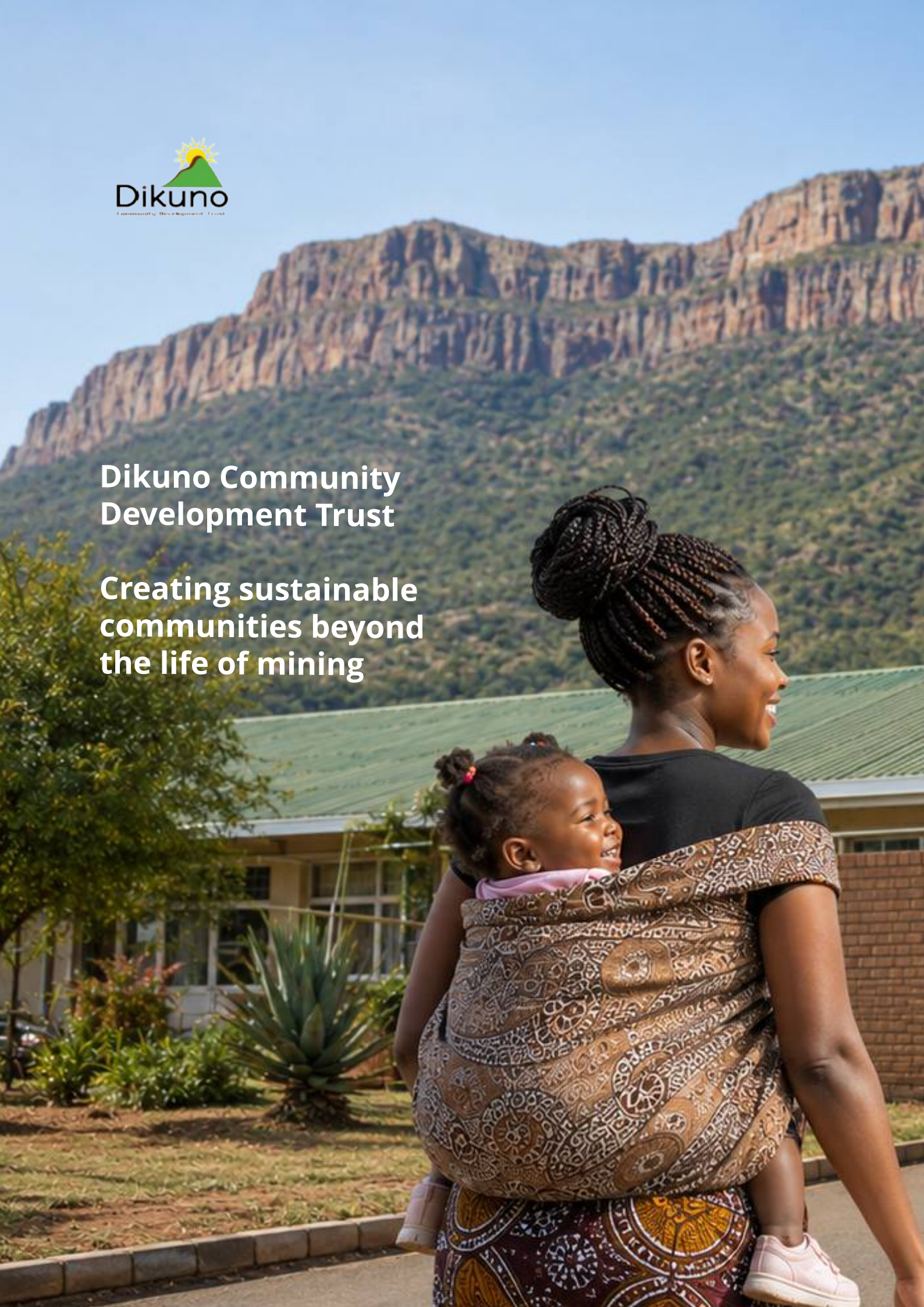
We communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PKF Octagon.

PKF Octagon Inc.
Director : D Rabinarain
Registered Auditor
26 June 2026
Johannesburg

Registration No. 2018/515503/21 **Practice No.** 944351 **Managing Director**: Waldek Wasowicz **Directors.** Full list available on website.

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Dikuno
Dikuno Community Development Trust
Creating sustainable communities beyond the life of mining